

Wiltshire Council

Report of Counter Fraud Activity 2017/18

February Update

Summary

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Counter Fraud Programme 2017/18

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Summary

Latest Protecting the English Purse report potentially identified nationally Council's fraud loss of £212m per annum.

14 audits and reviews have commenced in 2017/18 and 23 recommendations made.

2 audits given partial assurance.



Role of SWAP and Counter Fraud Work Summary

The Counter Fraud service for Wiltshire Council is provided by South West Audit Partnership (SWAP). SWAP is a Local Authority controlled company. SWAP has adopted and works to the Standards of the Institute of Internal Auditors and uses accredited counter fraud specialists.

SWAP aims to ensure an effective counter fraud framework operates for the Council to minimise the risk of financial and reputational loss. Further to raise fraud awareness across the Council by promoting a counter fraud culture. The Counter Fraud Plan for 2017/18 reflects SWAP's proactive and preventative approach but we ensure flexibility into being able to carry out reactive investigations as required.

For the 2017/18 Counter Fraud Plan 14 reviews have been initiated of which 5 are at final report stage and 1 at draft. 4 reasonable and 2 partial assurance opinions have been given in the final and draft audit reports. The audits have not identified any actual or potential fraudulent activity but common issues reported included ineffective procedures and improvement to cash handling and monitoring.

A key part of the Council's Counter Fraud Framework is the Anti-Fraud and Corruption Strategy. This has been reviewed by SWAP and a structure together with comments provided to the Council to assist the production and ensure an effective and embedded strategy.

SWAP have now taken over the lead for the National Fraud Initiative (NFI) for the Council and are currently liaising the handover from the previous Head of Service lead and liaising with the Counter Fraud Centre of the Cabinet Officer. An update on the outcomes and progress made on the NFI will be provided in the SWAP Annual Counter Fraud Report for 2017/18.

Summary



Amendments to Counter Fraud Plan 2017/18

Planned counter fraud work is detailed in Appendix 1. Our work remains under constant review to ensure that, if necessary, internal audit and counter fraud staff resources can be targeted at areas of fraud risk to the Council. Any changes that are required are agreed with the Director of Finance and Procurement (Section 151) and the Audit Committee.

The following are amendments to the Counter Fraud Plan for 2017/18 for which the Audit Committee is requested to agree.

| Audit | Amendment | Reason |
|--------------------------|-------------|--|
| Housing Management | Deferred to | Requested by Head of Housing to defer audit to |
| | 2018/19 | 2018/19 due to resource constraints. |
| Data Analytics Exercises | Merged | Data analytics exercises merged with audit reviews |
| | | and additional time included to extend scope e.g. |
| | | payroll, accounts payable, staff travel, school |
| | | admissions and expenses. |

| Audit Plan Area | Audit Title | Indicative | Actual Start | Audit | Opinion | Draft | Final | Reco | ommer | | Comments | | | |
|---|---|--------------------------|-----------------|-----------|----------------|------------------|------------------|----------------|-----------|---|-------------------|--------------|---|---|
| | | Quarter Planned Start | (Fieldwork) | Status | | Report Issued | Report Issued | 5 = Maj | 5 = Major | | \leftrightarrow | 1 = Minor | | |
| | | | | | | | | No. of Recs | 5 | 4 | 3 | 2 | 1 | |
| | 2017/18 Audits and Reviews at Final/Complete (Status Green) | | | | | | | | | | | | | |
| Counter Fraud – Internal Audit Reviews | Registration Service | 1 | 24/04/2017 | Final | Reasonable | 07/07/2017 | 12/07/2017 | 3 | 0 | 0 | 3 | 3 | 0 | Audit finalised. |
| Counter Fraud – Internal Audit Reviews | City Hall Salisbury | 1 | 01/06/2017 | Final | Reasonable | 13/09/2017 | 20/09/2017 | 7 | 0 | 0 | 7 | 0 | 0 | Audit start delayed due to change of lead auditor. |
| Counter Fraud – Internal Audit Reviews | Licensing (Taxi and Private Hire) | 1 | 15/05/2017 | Final | Reasonable | 07/09/2017 | 09/11/2017 | 7 | 0 | 0 | 7 | 0 | 0 | Audit start delayed due to awaiting information from management |
| Counter Fraud – Internal Audit Reviews | Car Parking | 1 | 12/07/2017 | Final | Reasonable | 30/10/2017 | 31/10/2017 | 1 | 0 | 0 | 1 | 0 | 0 | Follow-up work to review new car parking cash collection arrangements planned for 2018/19 |
| Counter Fraud – Internal Audit Reviews | Staff Travel and Expenses | 2 | 01/10/2017 | Final | Partial | 23/11/2017 | 29/01/2017 | 5 | 0 | 0 | 5 | 0 | 0 | Agreement and issue of final audit report delayed due to late response from client and further discussions over introduction of new controls. |
| | | | | 2017/18 | 3 Audits and I | Reviews at D | raft (Amber Sta | itus) | | | | | | |
| Counter Fraud – Internal Audit Reviews | Market Trading | 3 | 17/10/2017 | Draft | Partial | 25/11/2018 | - | 8 | 0 | 0 | 8 | 0 | 0 | Issue of draft audit report small delay due to awaiting further information from client. |
| | | | | 2017/18 | Audits and Re | views in Pro | gress (Amber S | Status) | | | | | | |
| Counter Fraud – Proactive & Preventative | Counter Fraud Strategy & Framework | 2 | 03/10/2017 | Fieldwork | | | | | | | | | | Review carried out of current Strategy including comparison with best practice. Comments provided to client and awaiting progress. |

Appendix 1

| Audit Plan Area | Audit Title | Indicative Quarter | Actual Start | Audit Status | Opinion | Draft Report | Final | Rec | ommer | ndatio | | Comments | | |
|--|--|-----------------------|-----------------|--------------------------|--------------|-----------------|------------------|----------------|-----------|--------|----------|--------------|---|---|
| | | Planned Start | (Fieldwork) | Status | | Issued | Report Issued | 5 = Ma | 5 = Major | | + | 1 = Minor | | |
| | | | | | | | | No. of Recs | 5 | 4 | 3 | 2 | 1 | |
| Counter Fraud – Proactive & Preventative | National Fraud Initiative (NFI) | 1-3 | 01/04/2017 | Fieldwork | | | | | | | | | | Ongoing and liaising. |
| Counter Fraud – Proactive and Preventative | Whistleblowing Arrangements | 2 | 03/10/2017 | Planning & Initiation | | | | | | | | | | Review delayed due to waiting for initiation |
| Counter Fraud – Proactive and Preventative | Fraud Intelligence Hub | 2-4 | - | Planning & Initiation | | | | | | | | | | Liaising with CIPFA Counter Fraud Centre over joining a pilot hub. |
| Counter Fraud -Reactive | Ad-hoc Investigations | 1-4 | 20/11/2017 | Fieldwork | | | | | | | | | | One referral received by SWAP so far for 2017/18 and investigation taking place. |
| Counter Fraud – Internal Audit Reviews | Schools Admissions and Places Planning | 3 | - | Planning & Initiation | | | | | | | | | | Awaiting agreement by Client to Terms of Reference. |
| Counter Fraud – Proactive and Preventative | Organisation Fraud Awareness | 4 | - | Planning & Initiation | | | | | | | | | | Scoping for some initial review work in 2017/18 but expect further substantial review in 2018/19. |
| Counter Fraud – Proactive and Preventative | Fraud Referral Process | 2 | - | Planning & Initiation | | | | | | | | | | Start delayed at request of Directors due to wider management review. |
| | | | 201 | 7/18 Audits and | Reviews Plan | ned but Not | Yet Commence | ed (Status C | Green) | | | | | |
| Counter Fraud – Internal Audit Reviews | Direct Payments (Children) | 4 | - | Not Yet Commenced | | | | | | | | | | Planned to commence in January 2018. |
| Counter Fraud – Internal Audit Reviews | Financial Assessments | 3 | - | Not Yet Commenced | | | | | | | | | | Audit deferred to quarter 4 due to staff resource constraints. |



Counter Fraud Work Plans 2017/18

Appendix 1

| Audit Plan Area | Audit Title | Indicative | Actual Start | Audit | Opinion | Draft | Final Report Issued | Reco | mmer | | Comments | | | |
|---|---------------|--------------------------|-----------------|----------------------|---------|------------------|---------------------------|----------------|------|-----------|----------|--------------|---|---|
| | | Quarter Planned Start | (Fieldwork) | Status | | Report Issued | | 5 = Major | | 5 = Major | | 1 = Minor | | |
| | | | | | | | | No. of Recs | 5 | 4 | 3 | 2 | 1 | |
| Counter Fraud – Internal Audit Reviews | Pupil Premium | 2 | - | Not Yet Commenced | | | | | | | | | | Delayed due to issues over ability to carry out data matching and potential changes to Pupil Premium. |

